

Executive Registry

3-7087

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**SUBJECT:** Effectiveness Report on Colonel Matthew Baird,  
for period 1 March 1952 to 9 February 1952

**TO :** Air Adjutant General  
Headquarters, USAF  
Washington 25, D. C.

1. During the period covered by this report Colonel Baird was under my direct supervision and assigned to duties as Director of Training, Central Intelligence Agency.

2. In the performance of his assignment Colonel Baird exhibited an excellent knowledge of his duties combined with judgment and reliability that made him outstanding in this field. His exceptional cooperation with other people and his leadership of those under him have enabled him to perform a difficult job in a highly commendatory manner.

3. Colonel Baird is an extremely loyal, hard-working, intelligent officer with capacity for continued growth and usefulness in the Air Force. I consider him to be of great value to the Service and one of the better officers I have known of his rank and experience.

ALLEN W. DULLES  
ACTING DIRECTOR

ILLEGIB

O/DCI:JSE:mik (11 Feb 53)

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